

## THE NORWEGIAN INSTITUTE OF DIRECTORS –NETWORKING CONFERENCE

**THEME:** "BOARD COMPOSITION – FACTS, MYTHS AND IDEAS"  
**TIME:** WEDNESDAY NOVEMBER 7<sup>TH</sup> 2012 at 14.00 – 18.00  
**VENUE:** Hotel Continental, Stortingsgaten 22, Oslo

14.00 **Welcome and introduction**

14.10 **"When the world is spinning.... How to hold on...."**  
Mr Colin Grassie, CEO Deutsche Bank UK, Member of Group Executive Committee

14.45 **"What matters, and why - An international board perspective on Board Composition"**  
Mr Michael Treschow, Chairperson of the Board Unilever

15.15 **"Staging the play – how to select the optimal mix of board members"**  
Mr Richard Emerton, Managing Partner, EMEA Board & CEO Practice Korn Ferry International

15.45 **"Board Composition – Are we on the right track in Norway?"**  
Mrs Olaug Svarva CEO, Norwegian Pension Fund, Mr Erik Must, Owner and Chairman  
Fondsfinans ASA.

16.20 **Conclusive comments**

16.30 **Tapas/Mingling**

*NB! Preliminary program. May be altered without further notice.*



Michael Treschow



Richard Emerton



Colin Grassie



Olaug Svarva



Erik Must

For more information, or to register, contact Managing Director Turid E. Solvang at [turid.solvang@styreinstitutt.no](mailto:turid.solvang@styreinstitutt.no)

The Norwegian Institute of Directors was founded march 24<sup>th</sup> 2009 by Grace Skaugen (Chairperson), Turid E. Solvang (General Manager) and directors Svein Rennemo, Harald Norvik and Olaug Svarva. Membership will be exclusively for directors of listed companies as well as Nomination committees in such companies. Directors in state owned companies will also be invited to become members. Directors of other companies may also apply for associated membership.

### Founding Members:

Statoil, Telenor, Hydro, Statkraft, DNB, Orkla, Veidekke, Storebrand, Entra Eiendom, Schibsted

### Key sponsors/Partners

PWC, Korn Ferry International, DNB Markets

Norwegian Ministry of Trade and Industry, Innovation Norway, Norwegian Pension Fund Inland, Oslo Stock Exchange